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-

ID: 161771

Delivery Date ↓	Expiration Date	Author
Oct 15, 2013	Oct 22, 2013	Jayne Therese Flores
Oct 15, 2013	Oct 18, 2013	Jayne Therese Flores
Oct 14, 2013	Oct 17, 2013	Jayne Therese Flores
Oct 14, 2013	Dec 7, 2013	Jayne Therese Flores
Oct 12, 2013	Oct 22, 2013	Esther A Muna
Oct 10, 2013	Oct 25, 2013	Jayne Therese Flores
Oct 9, 2013	Oct 17, 2013	Esther A Muna
Oct 9, 2013	Nov 8, 2013	Esther A Muna
Oct 8, 2013	Oct 15, 2013	Jayne Therese Flores
Oct 8, 2013	Oct 15, 2013	Esther A Muna
<input type="button" value="Refresh List"/>		

Subject: Institutional Strategic Master Plan (ISMP) 2014-2020 DRAFT

Date: Oct 14, 2013 3:46:10 PM

Memorandum

TO: College Community

FROM: Dr. R. Ray D. Somera
Vice President for Academic Affairs

SUBJECT: [Institutional Strategic Master Plan \(ISMP\), 2014-2020](#)

DATE: October 14, 2013

As we continue to develop and refine our institutional planning agenda for the next six years, your support and feedback on the Institutional Strategic Master Plan semi-final draft linked above is encouraged and welcomed. As part of GCC's system of participatory governance, this request provides you with an opportunity for informed faculty and staff participation and collaboration in college affairs. Your contribution will ensure that your concerns are considered as decisions are made.

This draft attachment incorporates the extensive feedback received to-date since we began this review in December 2012, with discussions occurring in management team meetings, email communication, committee meetings, campus events, and other informal and formal college activities, including the most recently-held fall 2013 College Assembly on Friday, October 11, 2013 in the MPA.

Feedback will continue to be collected through the MyGCC Group Studio Accreditation 2018 Mission and Effectiveness group or through email directly to marlena.montague@guamcc.edu or aier@guamcc.edu **until December 6, 2013**. A final draft will be prepared and submitted for review by the Board of Trustees in their January 2014 meeting.

Thank you for your continued support, dedication and involvement in participatory governance. AIER looks forward to hearing from you.

Delete