DEPARTMENT CHAIRPERSON

ISMP GOAL 1: RETENTION AND COMPLETION (40-45%)

As you collect evidence for this goal, please provide a reflection narrative at the end of this section that addresses this question: How do these various elements collectively tie with your work performance under this goal?

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
Leadership (35%)	 D.C. must meet all of the following: Provides support for students with resolving problems, when required. Develops a departmental 3-year strategic plan in the approved template/format. Periodically visits and 	In addition to meeting the criteria for Satisfactory, D.C. does one (1) of the following: 1. Develops an ongoing mentorship program for the department. 2. Adopts a departmental 3-year strategic plan in the approved template/format.	In addition to meeting the criteria for Satisfactory, D.C. does two (2) of the following: 1. Develops an ongoing mentorship program for the department. 2. Implements a departmental 3-year strategic plan in the approved template/format.	In addition to meeting the criteria for Satisfactory, D.C. does the following: 1. Conducts a departmental convocation for students. 2. Successfully maintains and updates a departmental 3-year strategic plan in the approved template/format.
	observes all department faculty and provides mentorship if necessary. 4. Demonstrates volunteer efforts for departmental improvement.	3. Integrates the institutional mentorship program within the department. 4. Demonstrates volunteer efforts for departmental improvement.	3. Integrates the institutional mentorship program within the department. 4. Demonstrates volunteer efforts for departmental improvement.	D.C. must also perform one (1) of the following: 1. Integrates the institutional mentorship program within the department. 2. Demonstrates volunteer efforts for departmental improvement.
	NEEDS IMPROVEMENT ()	<u></u>		
Administrative Duties (0-10%)	D.C. must meet the following:			In addition to meeting the criteria for <i>Satisfactory</i> , D.C. does the following:
	Recruits, recommends for hire, orients, mentors, and observes adjunct instructors and provides written feedback to the assigned Dean/Associate Dean as applicable.			Observes all adjunct faculty at least once per semester and provides written feedback to the assigned Dean/Associate Dean as applicable.
	NEEDS IMPROVEMENT ()	11 /2.2		

APPENDIX A-2d Faculty Evaluation Rubric Department Chairperson Initials RDS FQT February 6, 2015

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
Curriculum &	D.C. must meet the following:	In addition to meeting the	In addition to meeting the	In addition to meeting the
Program Assessment		criteria for Satisfactory, D.C.	criteria for Satisfactory, D.C.	criteria for Satisfactory, D.C.
(35%)		does one (1) of the following:	does two (2) of the following:	does three (3) of the following:
	Provides leadership in organizing and proposing curriculum development and programs as appropriate, for the department, and in coordinating presentation of revisions and/or new programs to the Learning Outcomes	Integrates consistency in course syllabi, tools, instructional technology and / or resources in order to meet identified student learning outcomes.	Integrates consistency in course syllabi, tools, instructional technology and / or resources in order to meet identified student learning outcomes.	Integrates consistency in course syllabi, tools, instructional technology and / or resources in order to meet identified student learning outcomes.
	Committee, if applicable.	2. Receives license or certification related to the field not required for a satisfactory rating including teacher certification, such as National Teacher Exam or Guam Certification.	2. Receives license or certification related to the field not required for a satisfactory rating including teacher certification, such as National Teacher Exam or Guam Certification.	2. Receives license or certification related to the field not required for a satisfactory rating including teacher certification, such as National Teacher Exam or Guam Certification.
		3. Maintains licensure or certification.	3. Maintains licensure or certification.	3. Maintains licensure or certification.
		4. (For Non-CTE Department Chairs) Participates actively in advisory committee meetings.	4. (For Non-CTE Department Chairs) Participates actively in advisory committee meetings.	4. (For Non-CTE Department Chairs) Participates actively in advisory committee meetings.
		Implements general education recommendations from an advisory committee.	5. Implements general education recommendations from an advisory committee.	Implements general education recommendations from an advisory committee.
		6. Provides an advisory committee / department with general education related data / expertise to enhance students' career readiness.	6. Provides an advisory committee / department with general education related data / expertise to enhance students' career readiness.	6. Provides an advisory committee / department with general education related data / expertise to enhance students' career readiness.
		7. Provides leadership with department members to create alternative course/service delivery	7. Provides leadership with department members to create alternative course/service delivery	7. Provides leadership with department members to create alternative course/service delivery

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
		methods.	methods.	methods.
		8. Develops new courses	8. Develops new courses	8. Develops new courses
		through continuing	through continuing	through continuing
		education.	education.	education.
		9. Demonstrates use of	9. Demonstrates use of	9. Demonstrates use of
		department assessment	department assessment	department assessment
		results to effectuate	results to effectuate	results to effectuate
		improvement or change	improvement or change	improvement or change
		identified in a department	identified in a department	identified in a department
		strategic plan.	strategic plan.	strategic plan.
	NEEDS IMPROVEMENT ()			
Professional	Faculty member must meet the	In addition to meeting the	In addition to meeting the	In addition to meeting the
Development/ Scholarly	following criteria:	criteria for Satisfactory, the	criteria for Satisfactory, the	criteria for Satisfactory, the
Activity/ Creative		faculty does the following:	faculty does the following:	faculty does the following:
Endeavors (5-15%)	 For non-degreed faculty, 	For Non-Degreed Faculty:	For Non-Degreed Faculty:	For Non-Degreed Faculty:
(CEUs are recognized as	completes a three credit course	Completes one (1) credited	Completes two (2) credited	Completes degree in educational
defined in the faculty job	, .	course in addition to the	courses required in addition to	area;
specifications)	advancement.	course required for	the course necessary for	Or,
	2. For degreed faculty,	satisfactory necessary for	advancement in rank.	Completes three (3) credited courses in addition to the course
	participates in one discipline	advancement in rank.		necessary for advancement in
	or education area professional			rank.
	development activity or credited course.	For Degreed Faculty:	For Degreed Faculty:	For Degreed Faculty:
	3. Participates in the institution's	Completes one (1) of the	Completes two (2) of the	Completes three (3) of the
	mentoring program (as a	following:	following:	following:
	mentee for the first 2 years as	Completes a credited	Completes a credited course	Completes a credited course
	a permanent faculty).	course necessary for	necessary for growth in the	necessary for growth in the
	a pormanom radany).	growth in the field of	field of study, related area,	field of study, related area,
		study, related area,	professional education, or	professional education, or
		professional education, or	instructional technology. In	instructional technology. In
		instructional technology.	this area, each course will	this area, each course will
			equal one of the	equal one of the combination
			combination and two (2)	and three (3) courses may be
			courses may be used to	used to satisfy the
			satisfy the requirement for	requirement for the three (3).
			the two (2).	
		2. Participates in one (1)	2. Develops strategies from	2. Implements strategies from
		additional discipline,	discipline, technology, or	discipline, technology, or



ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
		technology, or education area professional development activity.	education area professional development activity.	education area professional development activity. In this area each activity will equal one of the combination and three (3) activities may be used to satisfy the requirement for the three (3).
		3. Participates in peer evaluation (formal/informal) of professional effectiveness (as a mentor).	3. Participates in peer evaluation (formal/informal) of professional effectiveness (as a mentor).	3. Participates in peer evaluation (formal/informal) of professional effectiveness (as a mentor).
		4. Maintains membership in one (1) professional organization and attends at least one (1) professional meeting.	4. Holds an office/position in a professional organization.	4. Holds an office/position in a professional organization.
		5. Publishes a non-refereed article (external source).	5. Publishes an article for a refereed publication (external source).	5. Publishes a book in his or her discipline or educational field.
		6. Submits an article for refereed publication.	6. Presents at a regional, national, or international conference. In this area, multiple conferences may be used to satisfy the requirements for the two (2), provided they are identifiably different.	6. Completes terminal degree in discipline or Education.
		7. Presents at a local, regional, national, or international conference.	7. Creates and maintains a discipline specific, scholarly website. Waiver liability for website must be obtained from the Academic Vice President (in line with academic freedom).	7. Publishes two articles for refereed publication (external source).
		8. Creates and maintains a discipline specific, scholarly website.	8. Completes formal research project, in accordance with institutional guidelines.	8. Presents at a regional, national, or international conference. Multiple

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
		Waiver liability for website must be obtained from the Academic Vice President (in line with academic freedom).		conferences may be used to satisfy the requirements for the three (3), provided they are identifiably different.
		9. Completes formal research project, in accordance with institutional guidelines.	9. Receives national, regional, state, or local award.	9. Creates and maintains a discipline specific, scholarly website. Waiver liability for website must be obtained from the Academic Vice President (in line with academic freedom).
		10. Receives national, international, regional, state, or local award.	Receives and/or manages awarded grants or program agreements.	10. Completes formal research project, in accordance with institutional guidelines, resulting in publication.
		Applies for grants or program agreements. Develops two (2) new professional development courses through continuing education.	11. Develops three (3) new professional development courses through continuing education.	 11. Receives national, regional, state, or local award. 12. Receives and/or manages grants or program agreements. 13. Develops four (4) new professional development courses through continuing education.
	NEEDS IMPROVEMENT ()			
Institutional Involvement (0-15%)	Faculty member must meet the following criteria:	In addition to meeting the criteria for Satisfactory, the faculty does one (1) or more of the following:	In addition to meeting the criteria for <i>Satisfactory</i> , the faculty does two (2) or more of the following:	In addition to meeting the criteria for <i>Satisfactory</i> , the faculty attends commencement in regalia (or participates in optional commencement related activities as approved by his/her Dean) and does three (3) or more of the following:
	For all postsecondary faculty who choose to have committee work as part of their workload per Article XVIII and Article	For all faculty that a committee is not part of their full time workload, serves on one (1)	For all faculty that a committee is not part of their full time workload, serves on one (1)	For all faculty that a committee is not part of their full time workload, serves on one (1) institutional

ELEMENT S	ATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
2	XX, serves on one (1) institutional committee (Article VII, Participatory Governance or serves on Faculty Senate). Serves as an advisor to a	institutional committee (Article VII, Participatory Governance or serves on Faculty Senate). 2. For all postsecondary faculty who choose to	institutional committee (Article VII, Participatory Governance or serves on Faculty Senate). 2. For all faculty that a committee is not part of	committee (Article VII, Participatory Governance or serves on Faculty Senate). 2. For all faculty that a committee is not part of their
	student organization (for professorial ranks). For these activities, extra effort in one area may compensate for minimal or no effort in	have committee work as part of their workload per Article XVIII and Article XX, serves on a second institutional committee.	their full time workload, serves on a second institutional committee or Faculty Senate.	full time workload, serves on a second institutional committee or serves on Faculty Senate.
	another. Faculty member and evaluator will agree on appropriate combination of activities.	3. Participates and assists in a significant institutional event.	3. Serves in a leadership role on any of the following: Faculty Senate President or Chair of: CCA, LOC, General Education, CTC, Promotions, PDRC, Standards 1, 2, 3, or 4.	3. Serves in a leadership role on any of the following: Faculty Senate President or Chair of: CCA, LOC, General Education, CTC, Promotions, PDRC, Standards 1, 2, 3, or 4 (except for associate professor and professor rank).
		4. Serves as an advisor for a student activity.	4. For all postsecondary faculty who choose to have committee work as part of their workload per Article XVIII and Article XX, serves on a second institutional committee.	4. For all postsecondary faculty who choose to have committee work as part of their workload per Article XVIII and Article XX, serves on a second institutional committee.
		5. For non-professorial ranks, serves as an advisor to a student organization.	 As a member assists with a special program, project, contest, taskforce, or similar activities. 	Chairs special program, project, contest, taskforce, or similar activities.
		6. Demonstrates volunteer efforts for departmental or institutional improvement during the academic year.	6. Chairs or co-chairs a significant institutional event.	6. Chairs or co-chairs a significant institutional event.
		7. Applies for a grant or program agreement.	7. Serves as an advisor for a student activity.	7. Serves as an advisor for a student activity.
			8. For non-professorial ranks, serves as an advisor to a	8. For non-professorial ranks, serves as an advisor to a

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
		3) V-1.	student organization.	student organization.
			9. Demonstrates volunteer	9. Demonstrates volunteer
			efforts for departmental or	efforts for departmental or
			institutional improvement	institutional improvement
			during the academic year.	during the academic year.
			10. Receives and/or manages	10. Receives and/or manages
			grant or program agreement.	grant or program agreement.
	NEEDS IMPROVEMENT	O		

ISMP GOAL 2: CONDUCIVE LEARNING ENVIRONMENT (5%)
As you collect evidence for this goal, please provide a reflection narrative at the end of this section that addresses this question: How do these various elements collectively tie with your work performance under this goal?

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
Leadership (85%)	D.C. must meet all of the following:	In addition to meeting the criteria for Satisfactory, D.C. does one (1) or more of the following:	In addition to meeting the criteria for Satisfactory, D.C. does two (2) or more of the following: (Multiple items may be used to satisfy the requirements for the two (2), provided they are identifiably different.)	In addition to meeting the criteria for Satisfactory, D.C. does three (3) or more of the following: (Multiple items may be used to satisfy the requirements for the three (3), provided they are identifiably different.)
	 Collegially and effectively schedules classes / department functions. Be available on campus for consultation and assistance as per the individual's semester schedule. 	Demonstrates volunteer efforts for departmental improvement.	Demonstrates volunteer efforts for departmental improvement.	Demonstrates volunteer efforts for departmental improvement.
200	NEEDS IMPROVEMENT (
Professional Standards (15%)	Faculty member must meet the following criteria:	In addition to meeting the criteria for <i>Satisfactory</i> , the faculty does one (1) or more of the following:	In addition to meeting the criteria for Satisfactory, the faculty attends commencement in regalia (or participates in optional commencement related activities as approved by his/her Dean) and does two (2) or more of the following:	In addition to meeting the criteria for Satisfactory, the faculty attends commencement in regalia (or participates in optional commencement related activities as approved by his/her Dean) and does three (3) or more of the following:
	 Is able to deal with changing situations (i.e., natural disasters, classroom changes, school moves, etc.). Is helpful in preventing and resolving conflicts. Demonstrates willingness to receive constructive criticism and modify performance accordingly. Interacts with the public, 	 Participates and assists in a significant institutional event. Holds responsibility for maintaining special facilities. Serves as an advisor for a student activity. Demonstrates volunteer efforts for departmental or institutional improvement 	 Chairs or co-chairs a significant institutional event. Holds responsibility for maintaining special facilities. Serves as an advisor for a student activity. For non-professorial ranks, serves as an advisor to a student organization. 	 Chairs or co-chairs a significant institutional event. Holds responsibility for maintaining special facilities. Serves as an advisor for a student activity. For non-professorial ranks, serves as an advisor to a student organization.

APPENDIX A-2d **Faculty Evaluation Rubric** Department Chairperson

February 6, 2015

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
	clients of services, and students of the College in a friendly and cooperative manner.	during the academic year.	5. Demonstrates volunteer efforts for departmental or institutional improvement during the academic year.	5. Demonstrates volunteer efforts for departmental or institutional improvement during the academic year.
	NEEDS IMPROVEMENT ()			

ISMP GOAL 3: IMPROVEMENT AND ACCOUNTABILITY (45-50%)

As you collect evidence for this goal, please provide a reflection narrative at the end of this section that addresses this question: How do these various elements collectively tie with your work performance under this goal?

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
Leadership (25%)	 D.C. must meet all of the following: Facilitates department meetings and follows-up on matters of concern. Collaborates with department members regarding department decisions. Moves issues forward to the Dean if they cannot be resolved at the department level. Represents the department at College related activities where appropriate. 	In addition to meeting the criteria for Satisfactory, D.C. does one (1) or more of the following: 1. Takes a leadership role in the Council of Department Chairs. 2. Demonstrates volunteer efforts for departmental improvement.	In addition to meeting the criteria for Satisfactory, D.C. does two (2) or more of the following: (Multiple items may be used to satisfy the requirements for the two (2), provided they are identifiably different.) 1. Takes a leadership role in the Council of Department Chairs. 2. Demonstrates volunteer efforts for departmental improvement.	In addition to meeting the criteria for Satisfactory, D.C. does three (3) or more of the following: (Multiple items may be used to satisfy the requirements for the three (3), provided they are identifiably different.) 1. Takes a leadership role in the Council of Department Chairs. 2. Demonstrates volunteer efforts for departmental improvement.
	NEEDS IMPROVEMENT ()			
Administrative Duties (35%)	D.C. must meet all of the following:	In addition to meeting the criteria for <i>Satisfactory</i> , D.C. does the following:	In addition to meeting the criteria for Satisfactory and Strong, D.C. does the following:	In addition to meeting the criteria for <i>Stellar</i> , D.C. does the following:
	Submits budget to the Dean in a timely manner.	Applies for a grant or program agreement.	Receives and/or manages grant or program agreement.	Receives and/or manages grant or program agreement.

Initials RDS FQT February 6, 2015

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
	 Communicates with administration and disseminates appropriate information to department members. Submits required reports on time. Advocates for an adequate department budget and monitors this budget annually. Attends and participates in division and department chair meetings. Coordinates the daily operation of the department including submittal of department requisitions for supplies, equipment, textbooks and maintenance. Maintains a current inventory of departmental equipment and produces this inventory upon request. 		Receives additional department funding sources.	2. Manages additional department funding sources.
C1	NEEDS IMPROVEMENT O D.C. must meet all of the	In addition to meeting the	In addition to meeting the	In addition to meeting the
Curriculum & Program Assessment (35%)	following:	criteria for Satisfactory, D.C. does one (1) or more of the following:	criteria for Satisfactory, D.C. does two (2) or more of the following: (Multiple items may be used to satisfy the requirements for the two (2), provided they are identifiably different.)	criteria for Satisfactory, D.C. does three (3) or more of the following: (Multiple items may be used to satisfy the requirements for the three (3), provided they are identifiably different.)
	Collects syllabi from faculty. Reviews and electronically submits syllabi to the Dean in the institution's approved format and timeline, if applicable.	Demonstrates use of department assessment results to effectuate improvement or change in the department 3-year strategic plan.	Demonstrates use of department assessment results to effectuate improvement or change in the department 3-year strategic plan.	Demonstrates use of department assessment results to effectuate improvement or change in the department 3-year strategic plan.

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
	2. Facilitates, guides, and ensures that continuous efforts have been made to meet the assessment requirements and college-wide deadlines. 3. Reviews the catalog to ensure consistency with programs and curriculum. 4. Facilitates and serves as a member of the appropriate Workforce Advisory Committee. (For CTE Department Chairs only)			2. Completes all other assigned assessment tasks for each semester for program and/or course assessment, adhering to deadlines as specified in the institutional assessment cycle schedule.
Institutional Involvement (5%)	Faculty member must meet the following criteria:	In addition to meeting the criteria for Satisfactory, the faculty does one (1) or more of the following:	In addition to meeting the criteria for Satisfactory, the faculty attends commencement in regalia (or participates in optional commencement related activities as approved by his/her Dean) and does two (2) or more of the following: (Multiple items may be used to satisfy the requirements for the two (2), provided they are identifiably different.)	In addition to meeting the criteria for Satisfactory, the faculty attends commencement in regalia (or participates in optional commencement related activities as approved by his/her Dean) and does three (3) or more of the following: (Multiple items may be used to satisfy the requirements for the three (3), provided they are identifiably different.)
	 Participates in department meetings Attends faculty meetings scheduled by the College President, Academic Vice President, or Faculty Senate President (as applicable), not to include Convocation. NEEDS IMPROVEMENT ○ 	Demonstrates volunteer efforts for departmental or institutional improvement during the academic year.	Demonstrates volunteer efforts for departmental or institutional improvement during the academic year.	Demonstrates volunteer efforts for departmental or institutional improvement during the academic year.

ISMP GOAL 4: VISIBILITY AND ENGAGEMENT (5-10%)

As you collect evidence for this goal, please provide a reflection narrative at the end of this section that addresses this question: How do these various elements collectively tie with your work performance under this goal?

ELEMENT	SATISFACTORY	STRONG	STELLAR	EXCEPTIONAL
Collaboration	Faculty member must choose one	Faculty member must choose two	Faculty member must choose three	Faculty member must choose four
and Outreach.	(1) of the following:	(2) or more of the following:	(3) or more of the following:	(4) or more of the following:
(100%)		(Multiple items may be used to	(Multiple items may be used to	(Multiple items may be used to
		satisfy the requirements for the	satisfy the requirements for the	satisfy the requirements for the
		two (2), provided they are	three (3), provided they are	four (4), provided they are
		identifiably different.)	identifiably different.)	identifiably different.)
	1. Collaborates with teachers and			
	other stakeholders in schools.			
	2. Consults with external entities			
	and/or professionals.	and/or professionals.	and/or professionals	and/or professionals.
	3. Judges contest in area of			
	expertise or as it relates to the			
	institution.	institution.	institution.	institution.
	4. Conducts workshops,	4. Conducts workshops,	4. Conducts workshops,	4. Conducts workshops,
	seminars, outreach programs	seminars, outreach programs	seminars, outreach programs	seminars, outreach programs
	and other events designed to			
	meet the needs of special			
	segments of the community.			
	5. Voluntarily be involved in			
	community service in his/her			
	area of expertise or as it relates			
	to the institutional mission.			
	6. Makes significant professional	7	6. Makes significant professional	6. Makes significant professional
	contributions in community	contributions in community	contributions in community	contributions in community
	service which are relevant to			
	the mission of the College.			
	7. Participates in one (1) or more			
	additional promotions of GCC			
	programs and recruitment of			
	students.	students.	students.	students.
	NEEDS IMPROVEMENT ()			